Health**Equity**®

J.P. Morgan Investor presentation

January 2021

Safe harbor

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This presentation contains "forward-looking" statements that are based on our management's beliefs and assumptions and on information currently available to management. These forward-looking statements include, without limitation, statements regarding our industry, business strategy, plans, goals and expectations concerning our market position, product expansion, future operations, margins, profitability, future efficiencies, capital expenditures, liquidity and capital resources and other financial and operating information. When used in this discussion, the words "may," "believes," "intends," "seeks," "anticipates," "plans," "estimates," "expects," "should," "assumes," "continues," "could," "will," "future" and the negative of these or similar terms and phrases are intended to identify forward-looking statements.

Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Forward-looking statements represent our management's beliefs and assumptions only as of the date of this presentation. Our actual future results may be materially different from what we expect. Except as required by law, we assume no obligation to update these forward-looking statements publicly, or to update the reasons actual results could differ materially from those anticipated in the forward-looking statements, even if new information becomes available in the future. Readers are encouraged to review our public filings with the SEC for further disclosure of other factors that could cause actual results to differ materially from those indicated in any forward-looking statements included herein.

This presentation also contains estimates and other statistical data made by independent parties and by us relating to market size and growth and other data about our industry. This data involves a number of assumptions and limitations, and you are cautioned not to give undue weight to such estimates.

This presentation includes certain non-GAAP financial measures as defined by SEC rules. As required by Regulation G, we have provided a reconciliation of those measures to the most directly comparable GAAP measures, which is available in our public filings.

No part of this presentation may be copied, recorded, or rebroadcast in any form.

An industry leader

12.8-13.0_M

Total Accounts

100_K



Employer Clients

5.7-5.8_M

HSA members

174



Network partners

\$13.6-13.8_B

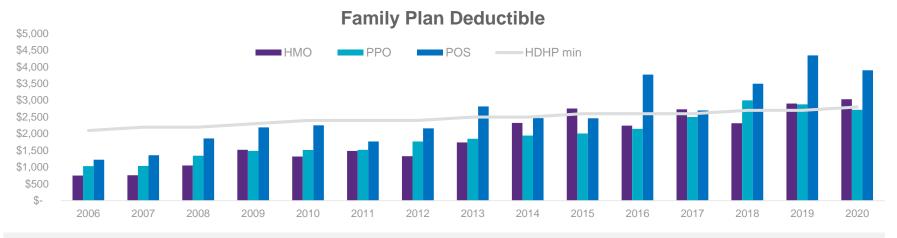
HSA assets

15_K Lo Integrations





Why HSAs



The differences in deductibles among health plans are narrowing as plans trend toward HSAs

HSA Plans HSA Plans 4 Plans 4

10-yr CAGR deductible growth

\$1,950

HSA premium savings

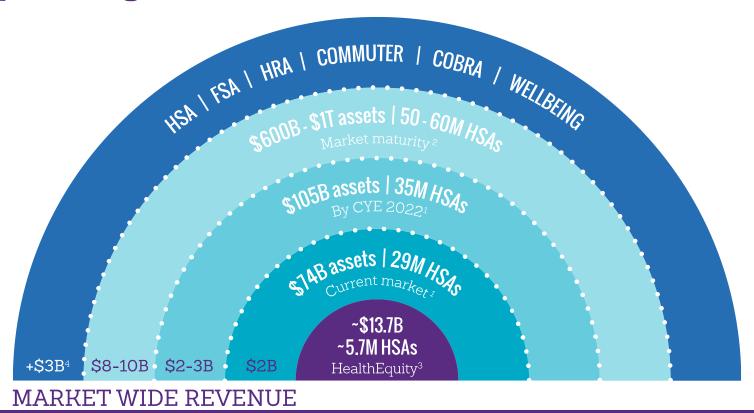
\$1,018

Employer HSA contribution

6% to 24%

10-yr HSA market share

Expanding market



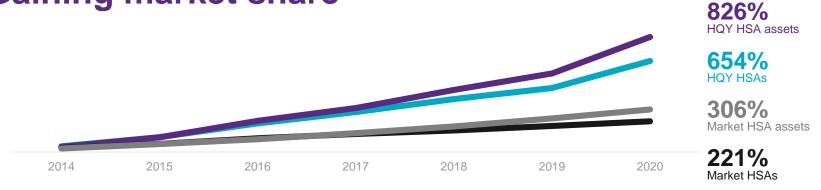
¹ Devenir HSA Research Report as of June 30, 2020

² Management estimate as of January 2021

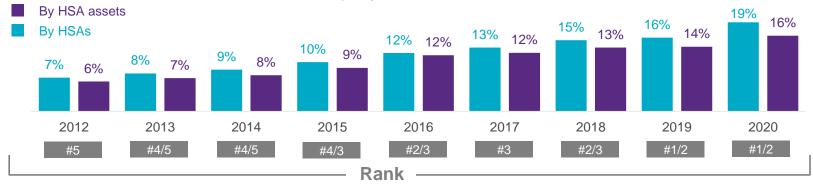
³ Health Equity information estimated as of January 2021

⁴ Proprietary research June 2019

Gaining market share



HealthEquity HSA market share

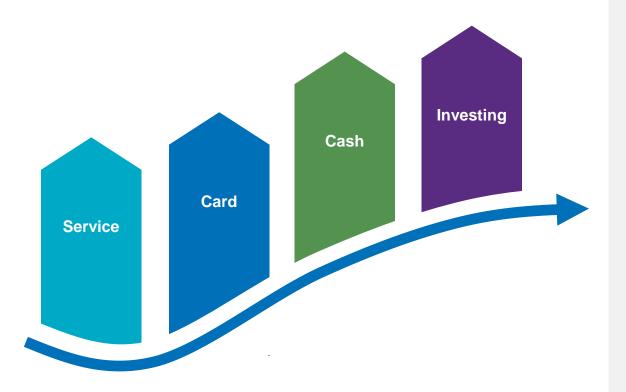


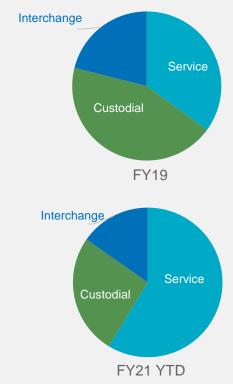
FY21 sales results and yield outlook

Sales metrics ⁽¹⁾ HealthEquity at January 31,			
HSAs (millions)	5.7 to 5.8	5.3	
HSA cash (\$billions)	\$9.6 to \$9.7	\$8.7	
HSA investments (\$billions)	\$4.0 to \$4.1	\$2.8	
Total HSA assets (\$billions)	\$13.6 to \$13.8	\$11.5	
Total accounts (millions)	12.8 to 13.0	12.8	
Employer partners	~100,000	100,000	
Network partners	174	165	
Yield outlook (2)			
	FY 2022	FY 2021	
HSA cash with yield	1.75% - 1.80%	~2.05%	

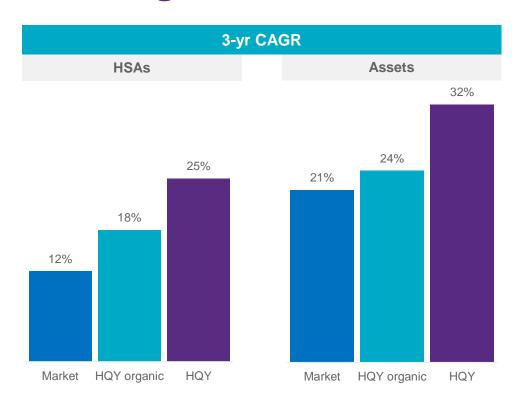
- HSAs up ~10% YoY net of migration loss
- HSA investments
 +43%-46% YoY
- Total HSA assets +18%-20% YoY
- Total Accounts of FY21 do not include 0.6 million commuter accounts in suspense due to the pandemic
- CDBs +5% YoY excluding commuter

Powerful monetization





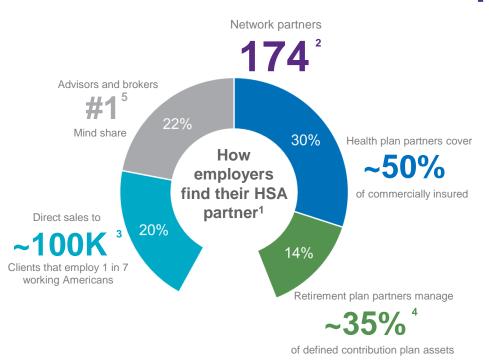
Market growth





- Win/win response to renewed cost pressures
- Growing consumer understanding
- Increasing regulatory flexibility

A total solution from one partner





¹ Aite Group survey of U.S. private sector employers, February 2019

² HealthEquity network partners as of January 2021

 ³ Employers clients served estimated as of January 20.

^{*} Current Health Equity defined contribution record keeper partners' total 401K assets as reported by them as a percentage of the approximately \$7 trillion DC market - DOL Employee Benefits Security Administration, Private Pension Plan Pulletin. Meanure of \$701X Fours 1985 (500 August 1986) assets September 2010

⁵ Proprietary research February 2019 - of the 175 brokers and advisors surveyed, WageWorks and HealthEquity combined to be the most recognized benefit providers

Innovation driving engagement

Health Savings Score



Next gen platform
Rollout of initial
components in Q4

HealthEquity e360



Integrated service
 Fed strong cross-sell opportunities

+ Virtual open enrollment



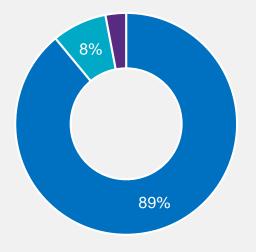
 Onshoring member service Improved satisfaction 14% from Dec 2019 to Dec 2020

Leaning into cross-sell opportunity

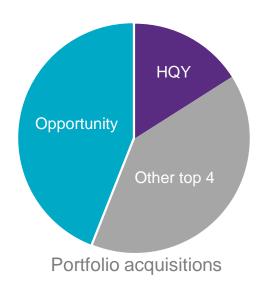
- \$400 million cross-sell opportunity with managed clients alone
- 12 network partners expanded account offerings in FY21

Existing Client Penetration

- 1 Account type
- 2 Account types
- 3+ Account types / bundle uptake



M&A and growth investment





Dry powder and deep integration experience

Regulatory tailwinds



Year end relief for FSA and HRA



FDIC brokered deposit rule



Potential COBRA subsidy



Potential HSA expansion for stronger ACA and Medicare

Foundation of profitability

43%
5-yr revenue CAGR 1

Growth

26 Consecutive QUARTERS

Beating adjusted EBITDA consensus ²

Visibility

820_{bps}

Increased Adjusted EBITDA margin ¹

Profitable

+10_{yrs}

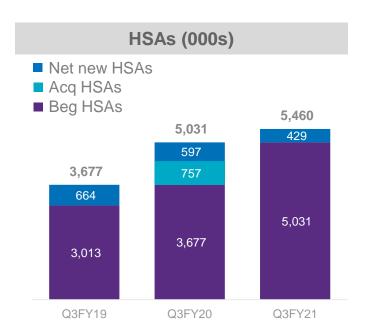
Increased market share ³

Sustainable

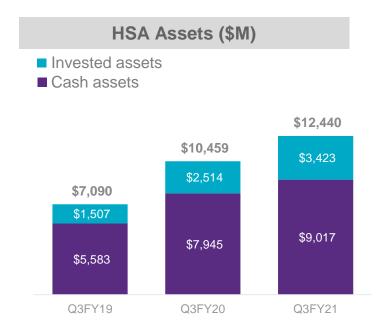
¹⁻ HealthEquity data base on changes from fiscal years 2015 to 2020

²⁻ Based on FactSet consensus during quarterly reporting between fiscal years 2014 to 2021

Third quarter FY21 HSA key metrics



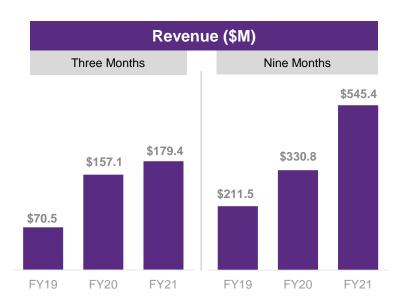
- 104K Q3 new organic HSAs
- 11% organic growth YoY



- \$2.0B net increase YoY
- 19% growth YoY

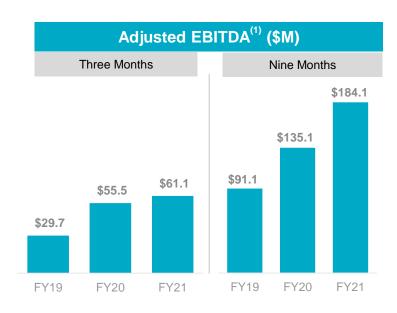


Fiscal third quarter financial results





- 19% Q3 growth in Service Revenue
- 3% Q3 growth in Custodial Revenue
- 17% Q3 growth in Interchange Revenue



- 10% Adjusted EBITDA growth Q3 YoY
- Q3 Gross margin 58%
- Q3 Adjusted EBITDA margin 34%

Capitalization

(\$ in millions)	October 31, 2020	January 31, 2020
Cash, cash equivalents & marketable securities	\$299	\$192
Long-term debt, net of debt issuance costs (\$350M available LOC)	\$1,001	\$1,221
Total stockholders' equity	\$1,355	\$1,030

Next up

FY21 sales metrics final results FY22 initial revenue guidance February 8, 2021

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